#### FGRAGER

# Forager Performance Webinar Financial year ended 30 June 2019

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Forager Funds Management

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### Today's webinar

#### Introduction

Alex Larkman Business Development Manager

#### Presentation

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#### Q&A



### Disclaimer

#### General advice only

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#### **Forward-looking statements**

This presentation contains some forward-looking statements which reflect the expectations of Forager Funds Management about the future prospects of companies held within the portfolios of the funds. While Forager Funds Management considers its expectations to be based on reasonable grounds, there is no guarantee that those expectations will be met. Actual performance of the portfolio companies will be impacted by a variety of factors, including circumstances that cannot be foreseen, and could differ significantly from the expectations of Forager Funds Management. These statements should therefore not be relied upon as an accurate representation or prediction as to any future matters. Where portfolio companies do not perform in line with Forager Funds Management's expectations, the funds could be adversely impacted.



### Forager investment performance

#### FASF and FISF performance – FY19





Terrible performance for the Australian Fund and a bad year for the International Fund



Cash weighting and 'value' performance has been a significant drag



Specific stock picking mistakes in both funds



Some positive contributors and new investments



# **Forager Australian Shares Fund**



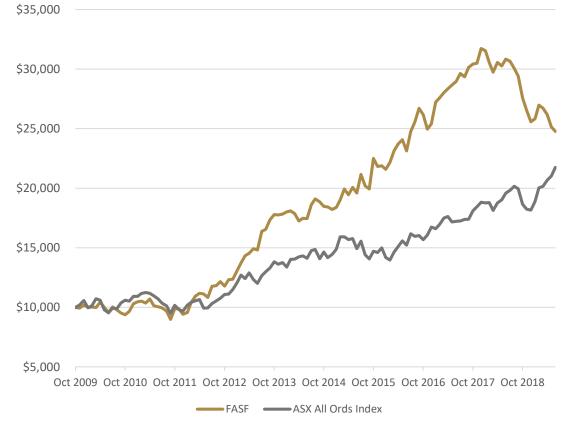
### Performance

	FASF	S&P All Ords Accum.	Outperformance
1 year return	-19.66%	11.04%	-30.70%
3 year return (p.a)	2.31%	12.62%	-10.31%
5 year return (p.a)	7.26%	9.02%	-1.75%
Return since inception (p.a)	9.84%	8.37%	1.47%

\*Inception 30 October 2009

Assumes reinvestment of all distributions. Investments can go up and down. Past performance is not necessarily indicative of future performance.

#### Comparison of \$10,000 invested in the FASF vs ASX All Ordinaries Accumulation Index

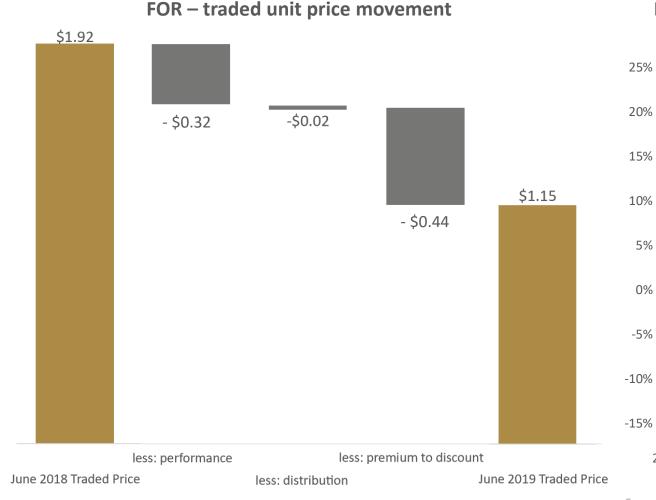


Source: Forager, S&P Capital IQ

6 Performance is calculated using Net Asset Value, not the market price.



### FOR unit price movement



#### Premium / discount of traded price to Net Asset Value (NAV)

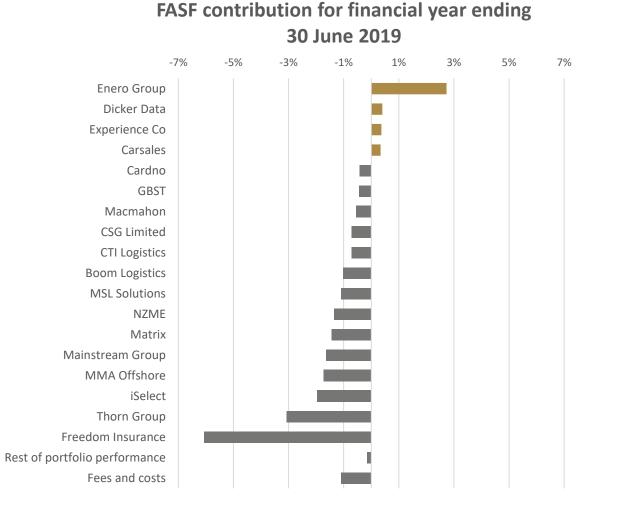


Source: Forager, S&P Capital IQ

Performance is calculated using Net Asset Value, not the market price.



### Performance contribution





freedom INSURANCE



Funeral insurance distribution business

ASIC report banned outbound sales of insurance over the phone. The Royal Commission showed cases of inappropriate selling

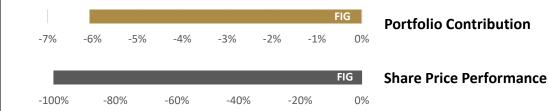


Research identified the regulatory and business model risk but believed upside compensated for this risk



Risk became reality. Continuing policy administration sold and business being wound down

#### Unlikely to see any return





Freedom Insurance - share price (AUD)







Two financing businesses: Radio Rentals consumer leases and Thorn Equipment Finance for businesses

Loss for the past year on poor operational performance



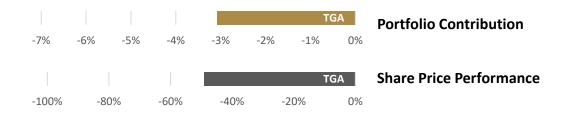
Faced pressure from ASIC action, a class action lawsuit and a specific bad debt in equipment finance



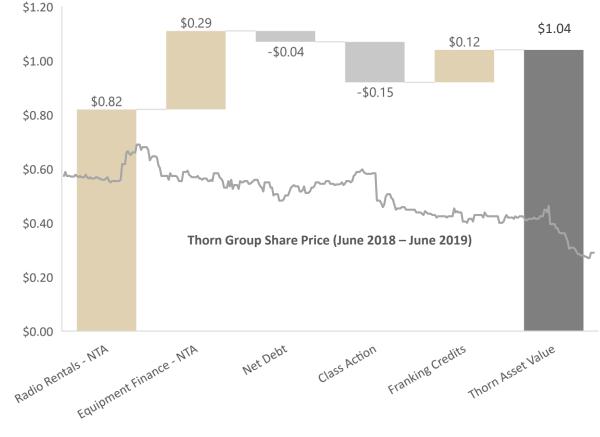
Given the regulatory and competitive risks, substantial changes need to be made to the business to realise value for shareholders



Over the last year we have engaged with the Board, management and other shareholders to realise the value in Thorn



Thorn - asset value per share and one year share price



Source: Thorn Group, Forager Analysis







Oil and gas services investments of 9%

Rollercoaster ride for oil price over the year. Early signs of a recovery in offshore oil and gas spending

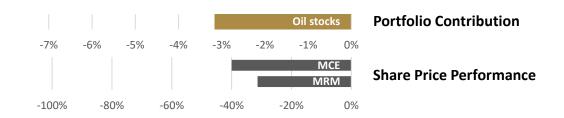


MMA Offshore is within debt covenants and will be cash flow breakeven this year. Utilisation is recovering but day rates are still to improve

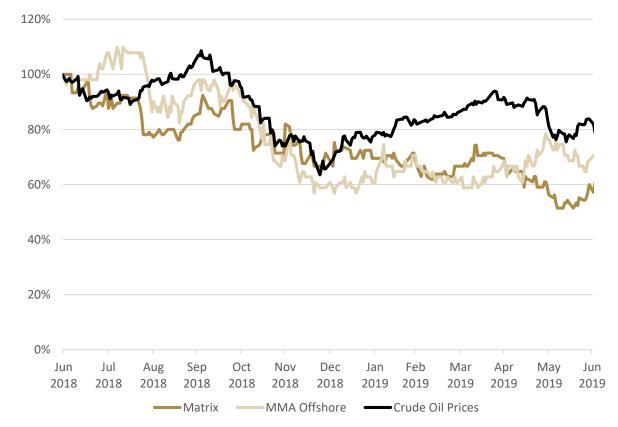


Matrix announced the first large order in three years and revenue almost doubled this year. Further orders are required for sustained profitability

Both investments have significant upside as offshore spending recovers



#### MMA Offshore & Matrix share prices and Crude Oil prices (rebased to 100)



Source: S&P Capital IQ, Bloomberg



#### iSelect



Online comparison website for insurance, telco and energy services

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Good progress over the last year: improving marketing productivity, reducing costs and growing South East Asian business



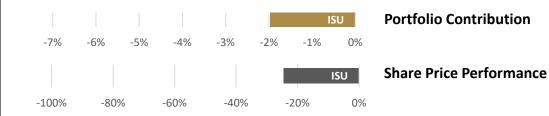
Strong first half earnings with positive changes continuing into next year

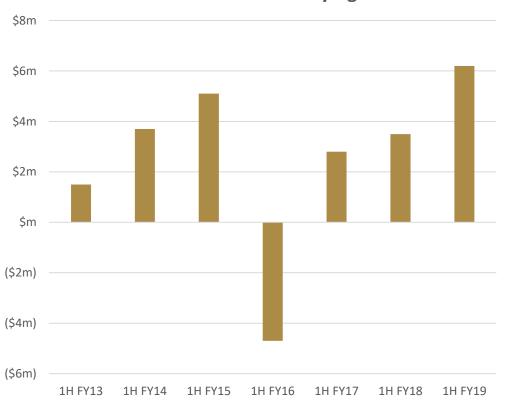


iMoney, operating in South East Asia, is growing quickly. Selling some or all of iMoney would pin a value to this loss-making division



Investment thesis is on track. A combination with major competitor (and largest shareholder) Compare the Market possible





#### iSelect – first half underlying EBIT

Source: iSelect



7%

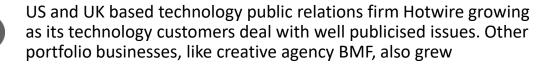
100%

## Highlight



Marketing services group: creative, PR and research agencies

Returned to organic growth and acquisitions lead to first half earnings up 91%

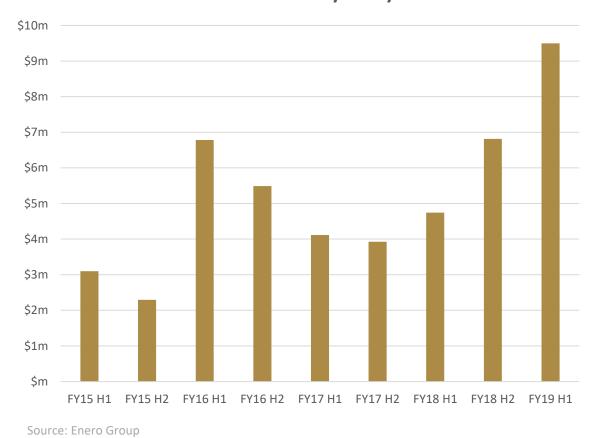


Operational momentum: for people businesses wins often breed further wins

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Largest investment in the Fund: still trading on ~10x earnings this year

Portfolio Contribution	EGO	3					
	0%	1%	2%	3%	4%	5%	6%
Share Price Performance	EGO	9					
	0%	20%	1	40%	60%	8	30%



#### Enero – EBIT by half year





### Highlight

#### ExperienceCo



Operates skydiving activities in Australia and New Zealand, and adventure activities (rafting, reef trips, etc) based mostly in Cairns

Former market darling with share price down more than 80% after a series of earnings downgrades



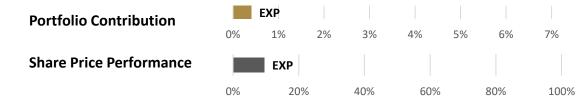
Adventure division acquired quickly and failing to match preacquisition expectations. Cairns tourism arrivals fall.



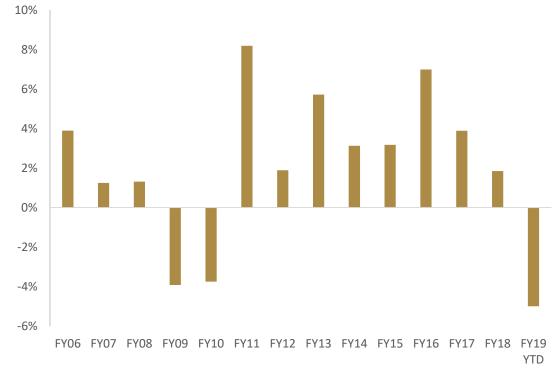
Skydiving volumes have grown by 7% per year for 15 years. Recently slowed due to fatalities and poor weather. 70%+ market share



New management is improving disclosure, tidying up the business and restoring confidence



#### Cairns Airport – annual international and domestic passenger growth (%)



Source: Cairns Airport



### Portfolio status

Holding	Weighting
Enero Group	11.7%
iSelect	7.9%
Macmahon Holdings	6.7%
MMA Offshore	6.0%
Carsales	5.1%
Smartgroup	4.6%
NZME Limited	4.3%
Mainstream Group	4.1%
Thorn Group	3.8%
CTI Logsitcs	3.8%

Cash	18.1%



- Two largest holdings: Enero and iSelect are crucial to near term results
- Minimal exposure to Australian housing or consumer spending. Cash at 18%



More balanced exposures to higher quality businesses – new investments in Carsales, SG Fleet, Smartgroup



Growing activism – substantial in 14 portfolio holdings



Six new investments in the last six months



Good watchlist of investment opportunities, continuing to add better quality, dividend paying stocks to the portfolio



# **Forager International Shares Fund**



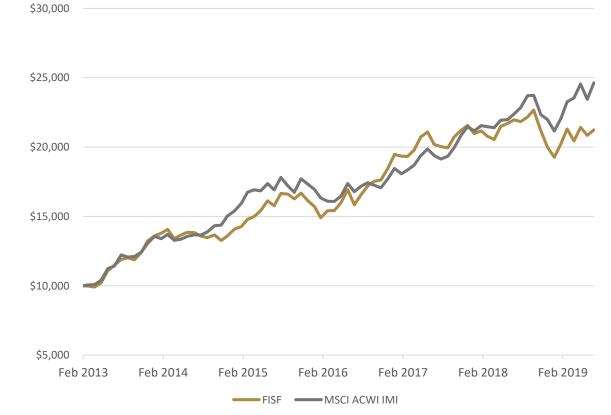
### Performance

	FISF	MSCI ACWI IMI	Outperformance
1 year return	-3.31%	10.09%	-13.40%
3 year return (p.a)	10.26%	13.64%	-3.38%
5 year return (p.a)	8.96%	12.51%	-3.55%
Return since inception (p.a)	12.51%	15.15%	-2.64%

\*Inception 8 February 2013

Assumes reinvestment of all distributions. Investments can go up and down. Past performance is not necessarily indicative of future performance.

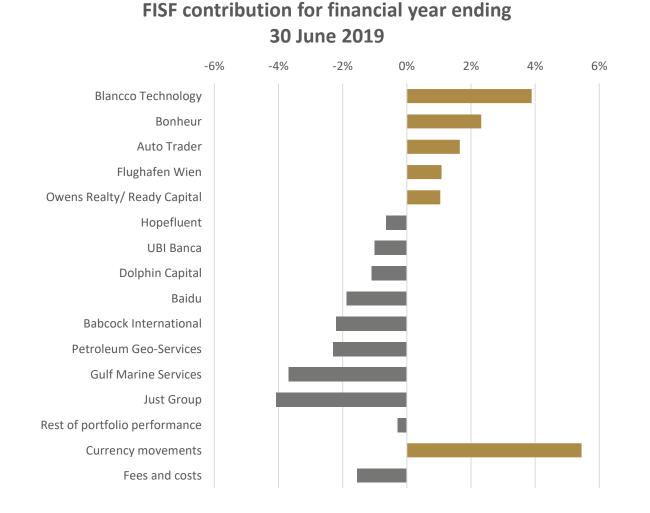




Source: Forager, S&P Capital IQ



### Performance contribution









Rollercoaster ride for oil price over the year. Oil services stocks fared much worse

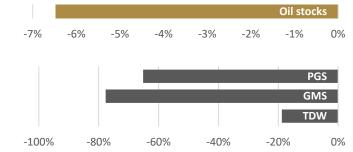


Recovery in exploration spend and development work delayed even further



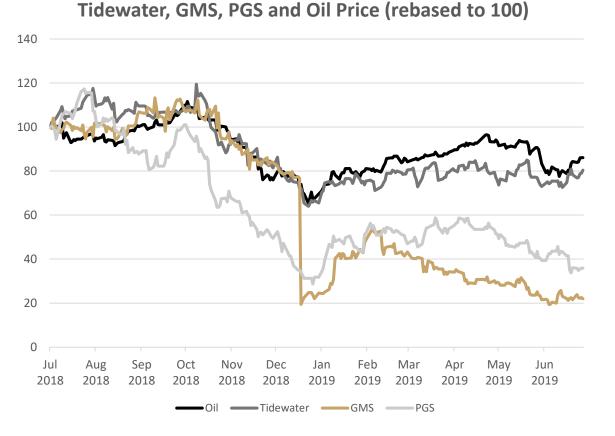
Significant potential upside, but weak balance sheets mean timing of recovery is increasingly important

Reduced exposure to the sector



Portfolio Contribution





Source: S&P Capital IQ, Bloomberg



babcock



Specialist engineering services provider, with majority of revenue in the UK

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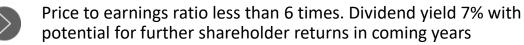
Profit margins remain high. Cash conversion has been excellent. Debt repaid and dividend increased

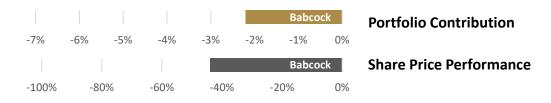


Growth lower than expectations. New work won not significant enough to offset large contracts ending in 2020

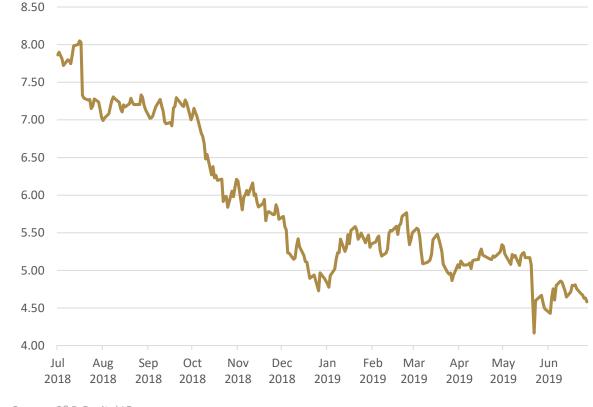


Brexit impacting UK business, particularly new contract awards in the government sector





#### Babcock International – one year share price (GBP)



Source: S&P Capital IQ



## JUST.



Established player in attractive, growing market for lifetime annuities in the UK

Healthy revenue growth and attractive margins in 2018

 $\triangleright$ 

Regulatory changes have made the business significantly more capital intensive

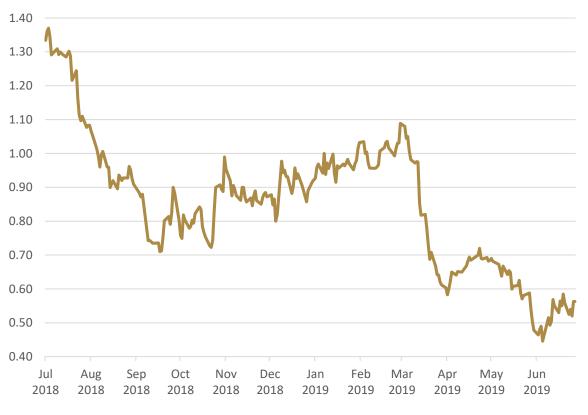


Dilutive equity raise and expensive debt issuance will have a significant negative impact on future earnings per share



Attractively priced at less than one third of book value, but realising that value is contingent on being acquired or a switch to a less capital intensive business model





Source: S&P Capital IQ

#### Just Group – one year share price (GBP)

6%

80%

7%

100%

## Highlight

#### blancco technology group

Global leader in data erasure software. Newer business in rapidly growing mobile diagnostics sector

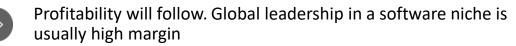
Strong growth in revenue and profit for year ended 30 June 2019

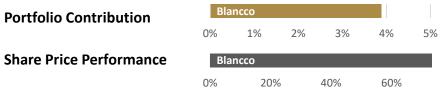


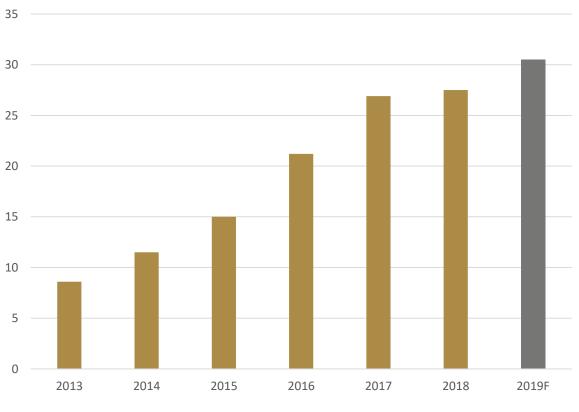
Management are focused on significant long-term growth opportunity, although profitability has exceeded expectations



Large growing market, and significant opportunity for market share growth. Minimum growth expectations in excess of 10% per annum







Source: Forager, company filings, S&P Capital IQ

#### **Blancco Erasure and Diagnostics revenue (£ millions)**



180

## Highlight

#### 📉 Bonheur ASA



Norwegian conglomerate with investments in wind farms, cruise ships and offshore wind installation services

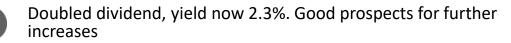
Refinanced UK wind portfolio thanks to high secondary market prices. Returned capital to parent company



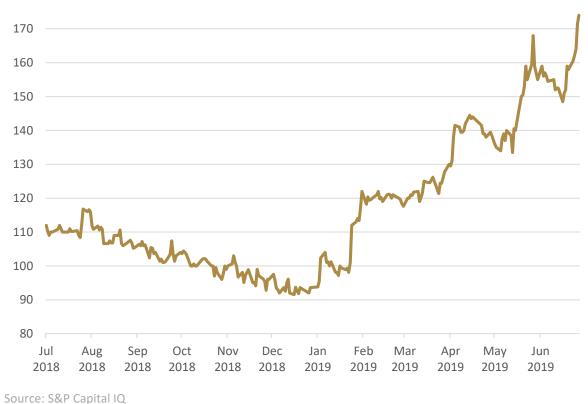
Walked away from Fred Olsen Energy, simplified financial statements and removed exposure to oil sector



Stock on the radar of Environment, Social, Governance (ESG) investors



Portfolio Contribution	Во	nheur						
	0%	1%	2%	3%	4%	5%	6%	7%
Share Price Performance	Во	nheur						
	0%	20%	6	40%	60%	80	)%	100%



Bonheur – one year share price (NOK)





### Portfolio status

Holding	Weighting
Blancco Technology	10.3%
Alphabet Inc	5.8%
Flughafen Wien	5.8%
Linamar	5.4%
Cementir	5.3%
Bonheur	4.5%
Babcock International	4.4%
Zebra Technologies	4.1%
Auto Trader	3.7%
Dolphin Capital Investors	3.5%



3.0%



Large exposure to Blancco maintained due to confidence in future growth



Reduced weighting in Bonheur and Auto Trader as investment theses play out



Increased exposure to US and Asia due to additions to investment team



More balanced exposures to geographies, sectors and business types



Ended year with historically low cash weighting



New ideas will replace investments that have played out, or are not working



### What's changing



- Portfolios a better mix of quality, value and liquidity
- Enhanced focus on value realisations for shareholders
- More willingness to exit investments when underperforming investment thesis
- Bigger and stronger investment team



### What's not changing



- Crisis in active management creating opportunities for the contrarian investor
- Resolute focus on investment rather than speculation



Strong business foundations and staff alignment



# Q&A